



# Marine Corps University Factbook 2005





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## **Mission Statement**

Develop, deliver, and evaluate professional military education and training through resident and distance education programs in order to prepare leaders to meet the challenges of operational environments.

## **Vision Statement**

To parallel the excellence of our Corps with an educational institution that facilitates the continuing development of our leaders, skilled in the arts and sciences of war and capable of critical and creative thinking, sound judgment, and reasoned decision-making.





## **Marine Corps University Statement of Purpose**

As the Marine Corps proponent for professional military education, Marine Corps University develops the professional competence of Marines and other leaders. The University's curricula focus on development of leadership, warfighting, and staff operations skills. Graduates of its colleges and schools are prepared to perform in service, joint, interagency, and multinational environments at the tactical, operational, and strategic levels. The six goals of the University's 2004-2009 Strategic Plan support the statement of purpose.

**GOAL 1 – Academic Programs.** MCU will develop and deliver accredited, certified, and/or recognized resident and distance PME programs, educationally challenging the student body and enabling its graduates to successfully perform subsequent assignments of increasing responsibility.

**GOAL 2 – Institutional Research and Effectiveness.** MCU will develop timely and comprehensive techniques to accurately assess the effectiveness of MCU policies and programs, with special emphasis on educational programs and student learning.

**GOAL 3 – Faculty Development and Enrichment.** MCU will build an organizational structure and supportive environment that promotes and fosters life long learning, faculty and professional staff development and personal enrichment.

**GOAL 4 – Technology Resources.** MCU will increase the use of state of the art technologies as appropriate to maximize and integrate the educational opportunities in the most effective and efficient manner for the most students.

**GOAL 5 – Fiscal Resources.** MCU will secure sufficient fiscal resource allocations to ensure systematic and continuous improvement in and growth of the educational process.

**GOAL 6 – Facilities Resources.** MCU will pursue every avenue and opportunity to expand and improve the facility resources required to promote the learning environment.



# MCU Presidents



MajGen Donald A. Gardner, USMC (Ret.)  
Current President



BGen Thomas A. Benes  
2002 to 2004



BGen Leif H. Hendrickson  
2000 to 2002



BGen James T. Conway  
1998 to 2000



BGen Robert R. Blackman JR.  
1996 to 1998



MajGen Marvin T. Hopgood  
1995 to 1996



BGen Emil R. Bedard  
1994 to 1995



BGen Peter Pace  
1992 to 1994



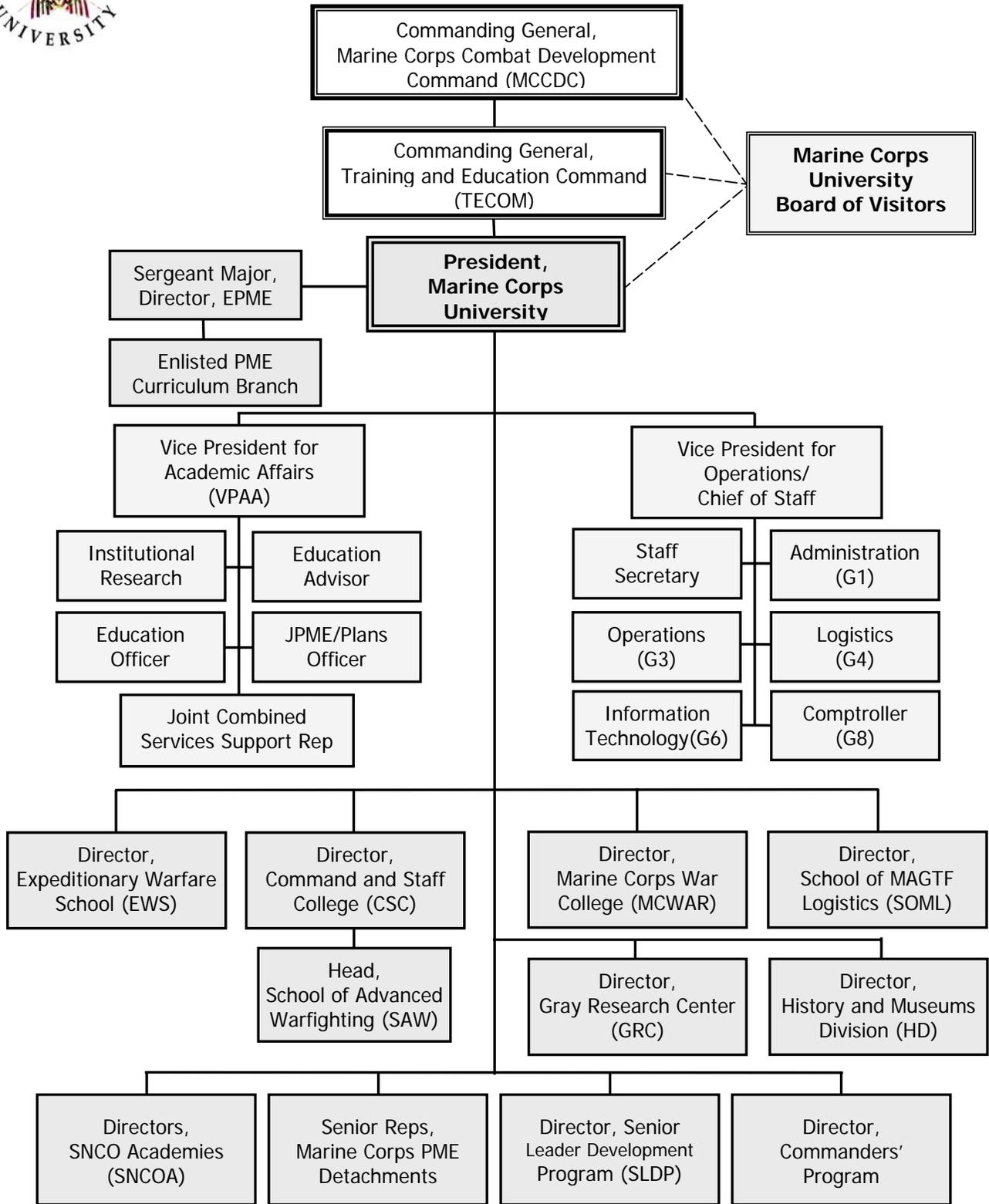
BGen James R. Davis  
1990 to 1992



BGen Paul K. Van Riper  
1989 to 1990



# Marine Corps University Organization





## **MCU Headquarters Primary Staff**

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Phone</u></b>
MajGen Donald Gardner	President of MCU	(703) 784-2105
Col Leo Macado	Chief of Staff	(703) 784-2105
Dr. Charles Ferguson	Vice Pres. for Academic Affairs	(703) 784-5043
SgtMaj Michael Hannasch	Sergeant Major; Director, EPME	(703) 784-3515
GySgt Richard Pugh	Administrative Chief	(703) 784-2515
Mrs. Sherry L. Campbell	Executive Secretary	(703) 784-2105
Dr. Jerre W. Wilson	Dir, Institutional Research	(703) 784-6917
Mrs. Mary Lanzillotta	Education Advisor	(703) 784-4037
Capt Alex Hult	Education Officer	(703) 784-2884
Mrs. Judy Martin	Civilian Personnel Coordinator	(703) 784-6918
Maj Gilbert Warner	G-1	(703) 784-1074
LtCol Brad Vickers	G-3	(703) 784-5050
LtCol Scott Yost	G-4	(703) 784-4001
Maj Kenneth A Knarr	G-5 / JPME Officer	(703) 784-2336
Capt Kevin Brown	G-6	(703) 784-5702
Capt Alvaro Melendez	G-8	(703) 784-2485
Chaplain Dennis Young	MCU Chaplain	(703) 432-0486

## **College, School, Program Directors/Heads**

Col George Fleming	Marine Corps War College	(703) 784-4081
Col John Toolan	Command and Staff College	(703) 784-3228
Col Melvin Spiese	Expeditionary Warfare School	(703) 784-2536
Col John Kennan (Ret)	Senior Leader Dev. Program	(703) 432-4674
LtCol Chris Owens	School of Advanced Warfighting	(703) 784-5121
LtCol Stephen Reynolds	School of MAGTF Logistics	(703) 784-5861
Maj Paul Greatsinger	Commanders' Program	(703) 784-6847
SgtMaj Michael Hannasch	Enlisted PME	(703) 784-3515



## **Board of Visitors**

**Dr. David G. Carter (Chair)**

PhD (Educational Development & Educational Administration)  
President, Eastern Connecticut State University  
Willimantic, Connecticut

**Brigadier General Clara L. Adams-Ender, USA (Ret.)**

MSN (University of Minnesota)  
MMAS (U.S. Army Command & General Staff College)  
President/CEO, CAPE Associates, Inc.  
Lake Ridge, Virginia

**Dr. Sidney C. Adkins**

Ed.D. (Counseling Psychology & Administration of Higher Education)  
Dean of the School of Business  
Irving H. Wainright Professor Emeritus  
Meredith College  
Raleigh, North Carolina

**Dr. George A. Baker III**

Ed.D. (Education Administration)  
Distinguished University Professor Emeritus  
North Carolina State University  
Raleigh, North Carolina

**Dr. Maureen Hartford**

PhD (Higher Education Administration)  
President, Meredith College  
Raleigh, North Carolina

**Dr. Susan R. Hatfield**

PhD (Speech Communication)  
Coordinator of Assessment, Winona State University  
Winona, Minnesota

**Dr. E. Bruce Heilman**

PhD (Education Administration)  
USMC Service in WWII  
Chancellor, University of Richmond  
Richmond, Virginia

**Dr. Ronald K. Lingle (Chair Elect)**

PhD (Higher Education Administration)  
President, Coastal Carolina Community College  
Jacksonville, North Carolina



**Dr. Calvin M. Morris**

Ed.D. (Counseling Psychology)  
Lieutenant Colonel, USMC (Ret.)  
Principal, The HR Group  
Charlottesville, Virginia

**Dr. Carol Reardon**

PhD (History)  
Associate Professor of History  
Pennsylvania State University  
University Park, Pennsylvania

**Dr. Paul E. Roush**

PhD (Education)  
Colonel, USMC (Ret.)  
Retired Professor of Ethics, United States Naval Academy  
Annapolis, Maryland

**Dr. John J. Salesses**

PhD (English Literature)  
Major General, USMCR (Ret.)  
Chairman of the English Department, Salve Regina University  
Vice President Emeritus for Academic Affairs, Rhode Island College  
Providence, Rhode Island

**Dr. David Tucker**

PhD (History)  
Associate Professor  
Co-Director, Center on Terrorism and Irregular Warfare  
Naval Postgraduate School  
Monterey, California



Marine Corps University Board of Visitors – MCRD, Parris Island, SC



## **Academic Chairs**

**Dr. Jon T. Sumida**

Major General Matthew C. Horner Chair of Military Theory  
(703) 784-1207

**Mr. H. Roy Williams**

Guy P. and Vivien Wyser-Pratte Humanitarian Operations Chair  
(973) 509-2273

**Dr. Paolo G. Tripodi**

Donald Bren Chair of Ethics and Leadership  
(703) 432-4691

**-TBD-**

Donald Bren Chair of Innovation and Transformation

**Brigadier General Thomas V. Draude, USMC (Ret)**

The Robert A. Lutz Distinguished Chair of Military Studies  
(703) 640-6835

**Colonel Edward C. O'Dowd, USA (Ret)**

Brigadier General H.L. Oppenheimer Chair of Warfighting Strategy  
(703) 784-3541

**Mr. H. Gayland Lyles**

Central Intelligence Agency Chair  
(703) 784-1009

**Dr. Steve R. Rounds**

Department of State Chair  
(703) 784-4081

**-TBD-**

Chairman of the Joint Chiefs of Staff Chair

**Lieutenant Colonel Rodger Griffin, USA**

Special Operations Forces Chair  
(703) 784-1043



## **Accreditation**

### **Regional Accreditation**

Marine Corps University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (1866 Southern Lane, Decatur, Georgia 30033-4097; (404) 679-4501) to award Master's Degrees.

The following degrees are awarded:

- Marine Corps War College – Master's in Strategic Studies
- School of Advanced Warfighting – Master's in Operational Studies.
- Marine Corps Command and Staff College – Master's in Military Studies.

### **Joint Professional Military Education (JPME) Accreditation**

The curricula for Marine Corps University's Command and Staff College and Marine Corps War College have been accredited by the Chairman of the Joint Chiefs of Staff (CJCS) via the Process for the Accreditation of Joint Education (PAJE) as meeting the JPME Phase I requirements.

## **Faculty Excellence**

### **The Elihu Rose Faculty Award**

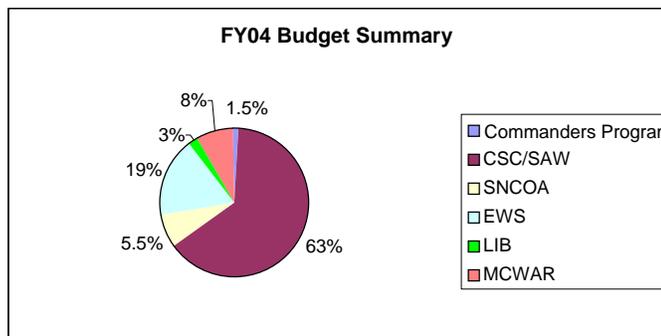
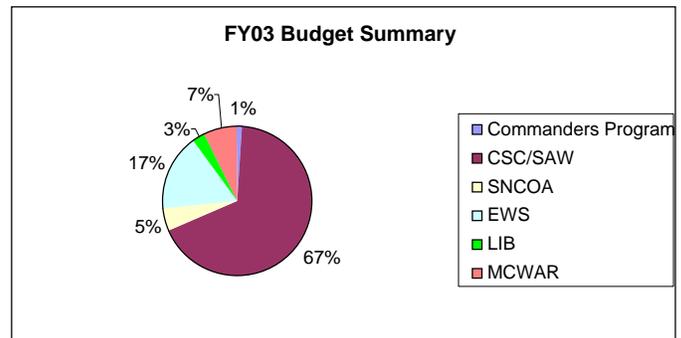
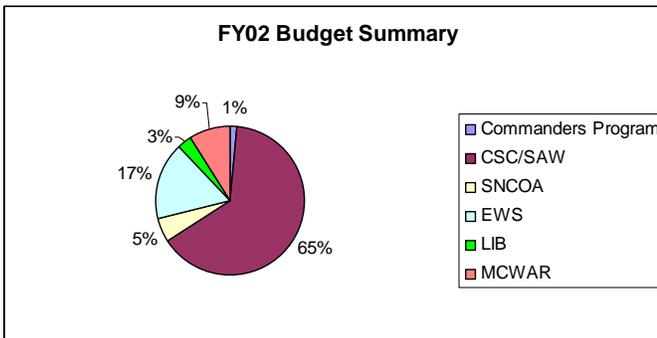
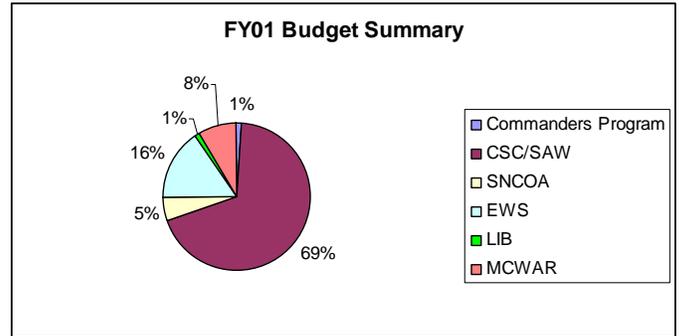
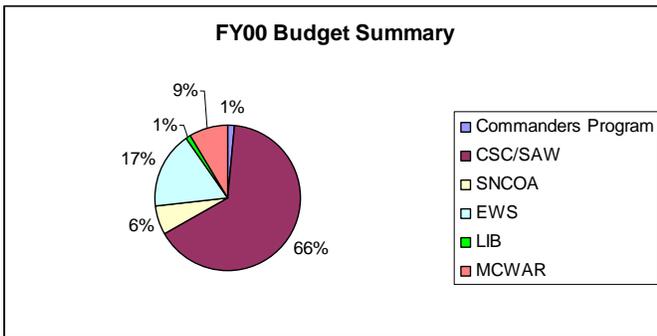
The Rose Award for teaching excellence honors the best teacher among the faculty of the Marine Corps University's schools. All of the University's candidates receive an appropriate certificate that reflects their teaching excellence for their efforts at their respective schools. This prestigious award is sponsored by the Marine Corps University Foundation (MCUF) in honor of its founders, Dr. Elihu Rose.

<b><u>Year</u></b>	<b><u>Recipient</u></b>
2004	Maj Matthew Cooper, USMC, Expeditionary Warfare School
2003	LTC Jon Lehr, USA, Command and Staff College
2002	Maj Darrin Denny, USMC, Expeditionary Warfare School
2001	Sgt Clayton A. Watson, USMC, OCS
2000	Capt John E. McDonough, TBS



## Marine Corps University Finances

	FY 00	FY 01	FY 02	FY 03	FY04
<b>Commanders' Program</b>	53,054	36,941	52,000	44,200	52,000
<b>CSC/SAW</b>	2,316,543	2,419,489	2,427,667	2,498,684	2,418,711
<b>SNCOA</b>	226,514	194,736	197,932	191,103	205,000
<b>EWS</b>	595,500	554,401	642,085	615,052	721,339
<b>LIB/SOML</b>	40,525	38,473	117,642	112,340	122,000
<b>MCWAR</b>	308,500	299,000	333,068	264,680	315,711
<b>TOTAL</b>	<b>3,540,636</b>	<b>3,543,040</b>	<b>3,770,394</b>	<b>3,726,059</b>	<b>3,835,761</b>





## **Marine Corps University Finances**

	FY 00	FY 01	FY 02	FY 03	FY 04
<b>Appropriated Funding</b>					
Operations & Maintenance (O&M): Allocations for telephone, supplies, travel, maintenance & service contracts, etc.	7,698,926	5,386,764	6,640,953	4,191,656	4,308,217
O& M Civilian Labor Allocations	4,555,371	3,936,212	4,909,452	4,413,589	4,566,290
General Defense Intelligence Program: Materials, supplies, publications, travel, etc., in support of Intelligence related instruction.	35,060	34,000	34,000	36,000	35,000
Military Pay, Marine Corps, faculty only (Based on composite military grade rate)	56,592,000	54,595,860	55,388,313	14,781,319*	15,217,219
Marine Corps Base Quantico Support: Heating, electricity, garbage collection, building maintenance, etc.	3,410,406	3,540,001	3,326,600	1,770,900	1,872,000
<b>Total Appropriated Funding</b>	72,291,763	67,492,837	70,299,318	25,193,464	25,998,726
<b>Non-Appropriated Funding</b>	<b>FY00</b>	<b>FY01</b>	<b>FY02</b>	<b>FY03</b>	<b>FY04</b>
Marine Corps University Foundation: supports special events, lectures, symposia, student & Faculty research, academic chairs, etc.	402,363	252,966	259,900	181,098	197,929
<b>Total Appropriated &amp; Non-Appropriated Funding</b>	72,694,126	67,745,803	70,559,218	25,374,562	26,196,655

\* In FY02 & FY03, Officer Candidates School (OCS), The Basic School (TBS), the College of Continuing Education (CCE) were transferred to Training Command.



## **MCU Facilities**



- 1) **Breckinridge Hall – MCU HQ and Command and Staff College (CSC)**
- 2) **Dunlap Hall – Marine Corps War College (MCWAR)**
- 3) **Battle Staff Training Facility (BSTF)**
- 4) **Ellis Hall – Expeditionary Demonstrator**
- 5) **Alfred M. Gray Research Center (GRC)**
- 6) **Marine Corps University Parking Lot**
- 7) **Staff Noncommissioned Officer Academy (SNCOA), Quantico**
- 8) **Potomac River**
- 9) **Geiger Hall – Expeditionary Warfare School (not shown)**



## **Marine Corps PME Detachment Representatives**

***National Defense University, National War College  
Ft McNair, Washington, District of Columbia  
Colonel Rick Schwartz***

***National Defense University, Industrial College of the Armed Forces  
Ft McNair, Washington, District of Columbia  
Colonel John Boggs***

***National Defense University, Joint Forces Staff College  
Naval Operating Base, Norfolk, Virginia  
Colonel (S) Murray Guphill***

***Army War College  
Carlisle Barracks, Pennsylvania  
Colonel John Terrell***

***Naval War College  
Newport, Rhode Island  
Colonel Dyer Lennox***

***Army Command and General Staff College  
Ft Leavenworth, Kansas  
Colonel (S) Jeff Bowden  
Lieutenant Colonel Tony McNeill, Senior Faculty Advisor***

***Air University, Maxwell Air Force Base  
Montgomery, Alabama  
Colonel Juergen Lukas***

***Naval Post Graduate School  
Monterey, California  
Lieutenant Colonel Dave Overton***



## Marine Corps War College



### Mission Statement

The mission of MCWAR is to educate selected senior officers and civilians for decision-making during war and military operations other than war in a joint, interagency, and multinational environment. MCWAR graduates are prepared to assume senior leadership positions of increasing complexity through the study of national military strategy, theater strategy and plans, and military support to those strategies within the context of national security policies, decision-making, objectives, and resources.

	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
<b><u>Total Students</u></b>	16	16	16	16	16	16
<b><u>Class Composition</u></b>						
USMC	7	7	7	7	7	7
USA	2	2	2	2	2	2
USAF	2	2	2	2	2	2
USN	1	2	2	2	2	2
USCG	1	1	1	1	1	1
<b><u>Civilian Agencies</u></b>						
Central Intelligence Agency	1					
Department of State	1	2	2	2	1	1
Federal Bureau of Investigation					1	1
DOD Intelligence	1					
<b><u>Male / Female</u></b>	<u>15/1</u>	<u>15 /1</u>	<u>15/1</u>	<u>16/0</u>	<u>16/0</u>	<u>14/2</u>
<b><u>USMC MOS's</u></b>						
Personnel & Admin						1
Intelligence			1	1		
Infantry	3		1	1	1	1
Logistics	1	2	1		1	
Field Artillery	1	1	1	2	1	
Air C <sup>2</sup>			1	2	1	
Pilots/NFO's	2	3		2	3	2
Other MOS's			1		2	1

**MCWAR Faculty & Staff**

**Col George E. Fleming**, USMC, Director (703) 784-4081  
**LtCol Michael Parkyn**, USMC, Deputy Director (703) 784-4081  
**Col Robert D. Hudson**, USAF, Course Director, National Security and Joint Warfare,  
(703) 784-4082  
**COL David D. Knack**, USA, Course Director, National Security and Joint Warfare,  
(703) 784-4082  
**Dr. Stephen Rounds**, State Department Chair (703) 784-4081  
**Dr. Joseph L. Strange**, Professor of Strategic Studies (703) 784-4081

**MCWAR Awards**

**Distinguished Graduate Program**

**Faculty Writing Award**

**CJCS Essay Contest**

**2003 Recipient**

LtCol Peter C. Reddy, USMC - First Place  
LtCol George W. Smith, Jr., USMC- Second Place  
LtCol George W. Smith, Jr., USMC  
LtCol George W. Smith, Jr., USMC- First Place  
(co-winner)



**MCWAR Class of 2004 at NATO Headquarters**



## **Command and Staff College**



### **Mission Statement**

To provide intermediate and advanced-intermediate professional military education to field grade officers of the Marine Corps, other services, and foreign countries to prepare them for command and staff duties with Marine Air-Ground Task Forces (MAGTFs) and for assignment with joint, multinational, and high-level service organizations.

	<u><b>2000</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>	<u><b>2005</b></u>
<u><b>Total Students</b></u>	195	192	173	184	194	196
<u><b>Class Composition</b></u>						
<b>USMC</b>	113	108	94	94	99	103
<b>USA</b>	12	12	13	19	22	16
<b>USAF</b>	14	12	12	13	12	14
<b>USN</b>	24	23	22	25	24	24
<b>USCG</b>	1	1	1	1	1	1
<b>International Officers</b>	24	25	24	25	26	27
<u><b>Civilian Agencies</b></u>						
<b>Central Intelligence Agency</b>	1	2				
<b>Defense Intelligence Agency</b>	2	2	4	4	1	2
<b>Dept. of the Army, Center for Army Analysis</b>					1	1
<b>Department of State</b>	3	4	1	1		3
<b>Drug Enforcement Agency</b>				2	1	
<b>Federal Bureau of Investigation</b>			1	1	1	2
<b>Maritime Administration</b>					1	
<b>National Imagery and Mapping Agency</b>	1	1	1	1	1	
<b>Marine Corps Intelligence Activity</b>		1				1
<b>USMC Future Warfighting</b>					1	
<b>USMC Total Force</b>		1				
<b>USMC Programs Division</b>						1
<u><b>Male / Female</b></u>	<u>182/13</u>	<u>177/15</u>	<u>166/7</u>	<u>174/10</u>	<u>188/6</u>	<u>186/10</u>

<b><u>CSC USMC MOS's</u></b>	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>
Personnel & Admin	8	3	3	4	1	1
Intelligence	2	3	3	4	4	5
Infantry	23	29	16	15	22	18
Logistics	10	9	6	10	8	8
Command & Control	7	3	4	4	4	4
Field Artillery	10	7	6	7	7	8
Engineer	2	3	2	3	1	1
Supply Admin & Ops	5	5	4	4	1	3
Air C <sup>2</sup>	5	4	5	3	4	3
Pilots/ NFO's	34	31	40	34	38	43
Other MOS's	7	11	5	6	9	9

<b><u>International Students</u></b>	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>
Argentina	1		1		1	
Australia	1	1	1	1	1	1
Bahrain		1	1	1	1	1
Brazil		1		1	1	
Canada	1	1	1	1	1	1
Chile				1		
Colombia					1	1
Croatia	1	1	1			
Egypt	1	1	1	1	1	1
France	1	1	1	1	1	1
Georgia					1	
Greece				1		
India					1	
Indonesia					1	1
Israel	1	1	1	1	1	1
Italy	1	1	1	1	1	1
Japan	1	1	1	1	1	1
Jordan	1	1	1	1	1	1
Korea	1	1	1	1	1	1
Latvia			1			
Lithuania			1			
Malaysia		1	1			1
Mexico	1	1	1	1		1
Morocco		1				1
Netherlands	1			1	1	1
Nigeria		1				
Norway	1	1	1	1	1	1
Philippines	1	1	1	1	1	1
Poland	1				1	
Romania	1	1				1
Saudi Arabia	1	1	1	1	1	1
Senegal	1					

<u>Int'l Students (Con't)</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
Singapore	1	1	1	1	1	1
Spain				1		1
Sweden			1		1	1
Taiwan		1		1	1	1
Thailand	1	1	1	1	1	1
UAE	1	1	1	1	1	1
UK	1	1	1	1	1	1
Venezuela				1		

### **CSC Faculty & Staff**

**Colonel J. A. Toolan**, USMC, Director (703) 784-3228  
**Colonel W. L. Niblock**, USMC, Deputy Director (703) 784-1020  
**Dr. C. D. McKenna**, Dean of Academics (703) 784-1024  
**Dr. J. B. Matthews**, Associate Dean of Academics (703) 784-1042  
**Mr. H. G. Lyles**, Chair, Central Intelligence Agency (703) 784-1009  
**LTC R. Griffin**, USA, MCU Chair Special Operations (703) 784-1043  
**LtCol R.S. Abbott**, USMC, Assault Amphibious Vehicle Officer (703) 432-4624  
**LtCol T.C Abel**, USMC, AH-1 Pilot (703) 784-6864  
**Col C. L. Ames**, USMC, Aviation Command and Control (703) 784-1029  
**LTC H. W. Bennett**, USA, Field Artillery Officer (703) 784-1040  
**Dr. D. F. Bittner**, LtCol, USMC (Ret.), Professor of Military History (703) 784-6895  
**CAPT R. G. Bowdish**, USN, Surface Warfare Officer (703) 784-6864  
**Dr. J. P. Cann**, Associate Professor of National Security Affairs (703) 784-1027  
**LtCol P.C. Chodoba**, USMC, Intelligence Officer (703) 432-4512  
**Dr. N. L. Cigar**, Professor of Strategic Studies (703) 784-1026  
**Dr. R. L. DiNardo**, Professor of National Security Affairs (703) 784-1154  
**LtCol. B.R. Gerbstrein**, USMC, WFTS (703) 784-1051  
**Dr. J. W. Gordon**, Col, USMC (Ret.), Professor of National Security Affairs (703) 784-6863  
**LtCol M. T. Hancock**, USAF, Personnel Officer (703) 784-1006  
**Dr. C. C. Harmon**, Professor of International Relations (703) 784-6855  
**LtCol J. Herrera III**, USAF, C-130 Navigator (703) 784-6896  
**COL R. T. Hess**, USA, Aviation Officer (703) 784-1028  
**Dr. M. H. Jacobsen**, Associate Professor of Military History (703) 784-5735  
**Dr. W. R. Johnson**, LtCol, USAF (Ret.), Professor of Strategic Studies (703) 784-6801  
**LtCol F.L Kelley**, USMC, ECM EA-6B (703) 784-6966  
**Dr. J. M. Klinger**, Professor of National Security Affairs (703) 784-1044  
**CDR W. Lewis**, USN, Submarine Warfare Officer (703) 784-6865  
**LtCol. R.J. Morin**, USMC, Infantry Officer (703) 784-6892  
**Dr. M. Moyar**, Assoc Prof of International Relations (703) 784-6900  
**CDR L. E. Phillips**, USN, Naval Flight Officer (703) 784-1007  
**LtCol R. L. Rodebaugh**, USMC, Logistics Officer (703) 784-6899  
**LTC Knut J. Stovne**, Royal Norwegian Army, Infantry Officer (703) 784-6898  
**Dr. C. A. Swanson**, LtCol, USMC (Ret.), Associate Professor of International Relations (703) 784-1008  
**Maj T. L. Talovich**, USMC, CH-53E Pilot (703) 784-1090  
**LtCol J. D. Walker**, USMC, Artillery Officer (703) 784-6800

**CSC Awards**

**Col Franklin Brooke Nihart Award**  
**Col Bevan G. Cass Award**

**LtGen John A. Lejeune Award**  
**LtGen Edward W. Snedeker Award**  
**Intelligence Writing Award**  
**Brigadier A.W. Hammet Award**  
**Dean's Writing Award**

**2004 Recipient**

Maj Alexander G. Hetherington, USMC  
Maj David L. Odom, USMC - First Place  
Maj John R. Binder III, USMC - Second Place  
MAJ Steven D. Young, USA  
Maj John E. McDonough, USMC  
Maj Ian D. Courtney, USMC  
Maj Philippe Pottier, France  
MAJ Peter N. Benchoff, USA



**CSC students observe Civil War Demonstration,  
front of Breckenridge Hall**



## **School of Advanced Warfighting**

### **Mission Statement**

The School of Advanced Warfighting provides graduate-level military education tailored to complement and expand on the previous year's study at the Command and Staff College or other Intermediate Level School. This follow-on course, under the auspices of CSC, is for selected intermediate level graduates and focuses on the link between what warfighters must do to win campaigns (operational art) and how they prepare themselves for this task (preparation for war). Utilizing a dynamic curriculum and active learning methodologies, SAW prepares its students for significant roles in the preparation of armed forces for success in war, should the nation require that end. The primary goal of SAW is to produce officers who can think for themselves.

	<u><b>2000</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>	<u><b>2005</b></u>
<u><b>Total Students</b></u>	23	24	24	24	24	24
<u><b>Class Composition</b></u>						
<b>USMC</b>	15	17	16	17	16	16
<b>USA</b>	2	2	2	2	3	2
<b>USAF</b>	3	3	2	2	2	2
<b>USN</b>	1	1	1	1		1
<b>International Officers</b>	2	1	3	2	3	3
<u><b>Male/ Female</b></u>	<u>23/0</u>	<u>24/0</u>	<u>24/0</u>	<u>23/1</u>	<u>24/0</u>	<u>24/0</u>
<u><b>USMC MOS's</b></u>	<u><b>2000</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>	<u><b>2005</b></u>
<b>Personnel &amp; Admin</b>	1	1				
<b>Intelligence</b>	1	1	1			
<b>Infantry</b>	7	9	10	11	6	11
<b>Armor</b>	1					1
<b>Logistics</b>	1	1	1		3	
<b>Command &amp; Control</b>		1				
<b>Field Artillery</b>	2	2	2	4	5	2
<b>Engineer</b>			1	1	1	1
<b>Supply Admin &amp; Ops</b>	1					
<b>Air C<sup>2</sup></b>	1					
<b>Pilots/ NFO's</b>	1	2	1	1	1	1

<u>International Students</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
Australia	1		1	1	1	1
Canada	1			1	1	1
Norway			1		1	
Romania		1				
UAE						1
UK			1			

**SAW Faculty & Staff**

LtCol C.S. Owens, Head, School of Advanced Warfighting (703) 784-5121

LtCol R.F. Castellvi, Deputy, School of Advanced Warfighting (703) 784-1025

Dr. B. J. Meyer, Professor of Military History (703) 784-6852

Dr. Gordon Rudd, Professor of Strategic Studies (703) 784-6851

**SAW Awards**

**Clifton B. Cates Award**

**2003 Recipient**

Maj Wayne A. Sinclair, USMC - First Place

Maj Michael A. Mumford, Australia - Second Place



**SAW Class at Maiori Pass, near Salerno, Italy, January 2004**



## **Expeditionary Warfare School**

### **Mission Statement**

EWS provides career-level professional military education and oversees professional military training to all Marine Captains on command and control, MAGTF operations ashore, and naval expeditionary operations in order to enable them to command or serve as primary staff officer in their MOS, integrate their element within the MAGTF, and understand the functioning of the other elements of the MAGTF.

<u><b>Total Students</b></u>	<u><b>2000</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003*</b></u>	<u><b>2004*</b></u>	<u><b>2005*</b></u>
	197	180	163	241	243	236

*\*Beginning in FY 03, Amphibious Warfare School merged with the Command and Control Systems Course to form EWS.*

### **Class Composition**

<b>USMC</b>	176	154	135	188	192	186
<b>USA</b>	6	11	13	23	21	20
<b>USN</b>	1	1	1	4	2	2
<b>USAF</b>			5	6	6	
<b>International Officers</b>	14	14	14	21	22	22

### **Male/ Female**

190/7 176/4 153/10 223/18 232/11 236/15

<u><b>USMC MOS's</b></u>	<u><b>2000</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>	<u><b>2005</b></u>
<b>Personnel &amp; Admin</b>	5	3	5	5	6	4
<b>Intelligence</b>	11	10	9	10	16	18
<b>Infantry</b>	37	39	35	58	45	44
<b>Logistics</b>	20	18	12	16	16	15
<b>Command &amp; Control</b>	2	2	7	17	19	17
<b>Field Artillery</b>	10	9	9	13	18	16
<b>Engineer</b>	7	7	11	4	9	9
<b>Supply Admin &amp; Ops</b>	6	8	5	8	7	6
<b>Air C<sup>2</sup></b>	7	5	5	6	7	4
<b>Financial Management</b>	4	4	2	2	4	2
<b>PAO</b>	2	2	2	3	2	1
<b>Legal</b>	3	2	2	3	2	2
<b>MP &amp; Corrections</b>	3	2	3	2	3	4
<b>Aircraft Maintenance</b>	3	4	1	3	2	4

<b><u>USMC MOS's (Con't)</u></b>	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>
<b>Tanks &amp; AAV</b>	5	3	3	4	5	9
<b>Avn Log</b>	3	2	3		1	2
<b>Pilots/ NFO's</b>	47	34	21	34	30	27
<b>Other MOS's</b>	1					2
<b><u>International Students</u></b>						
<b>Argentina</b>		1		1		1
<b>Bahrain</b>			1	1		1
<b>Bangladesh</b>					1	1
<b>Chile</b>	1		1		1	
<b>Croatia</b>	1			1		
<b>Egypt</b>				1		
<b>Estonia</b>		1				
<b>France</b>				1	1	1
<b>Georgia</b>						1
<b>Germany</b>					1	
<b>Greece</b>	1	1			1	1
<b>Hungary</b>					1	1
<b>India</b>				1	1	1
<b>Italy</b>	1	1	1	2	3	1
<b>Korea</b>	1	1	1	1	1	1
<b>Latvia</b>						1
<b>Mexico</b>		1	1	2		
<b>Morocco</b>	1				1	1
<b>Netherlands</b>	1	1	1	1	1	1
<b>Norway</b>	1		1	1	1	1
<b>Oman</b>						1
<b>Philippines</b>	1	1	2	1	1	1
<b>Portugal</b>	1					
<b>Romania</b>	1		1	1	1	1
<b>Saudi Arabia</b>		1	1	1	1	1
<b>Singapore</b>	1	1		1		
<b>Slovakia</b>					1	1
<b>Spain</b>		1				
<b>Taiwan</b>		1	1	1	1	1
<b>Thailand</b>	1	1	1	1	1	1
<b>Turkey</b>				1		1
<b>Tunisia</b>				1		
<b>UAE</b>		1				
<b>Ukraine</b>						1
<b>Venezuela</b>			1	1	1	

## **EWS Faculty**

**Colonel M. G. Spiese**, USMC, Director (703) 784-2536  
**LtCol D. E. Funderburke**, USMC, Deputy Director (703) 784-2537  
**LtCol Harkin**, USMC, Deputy for Academics (703) 432-0130  
**Maj S.M. Kampen**, USMC, Deputy for Plans and Operations (703) 784-2601

## **MAGTF Operations Division**

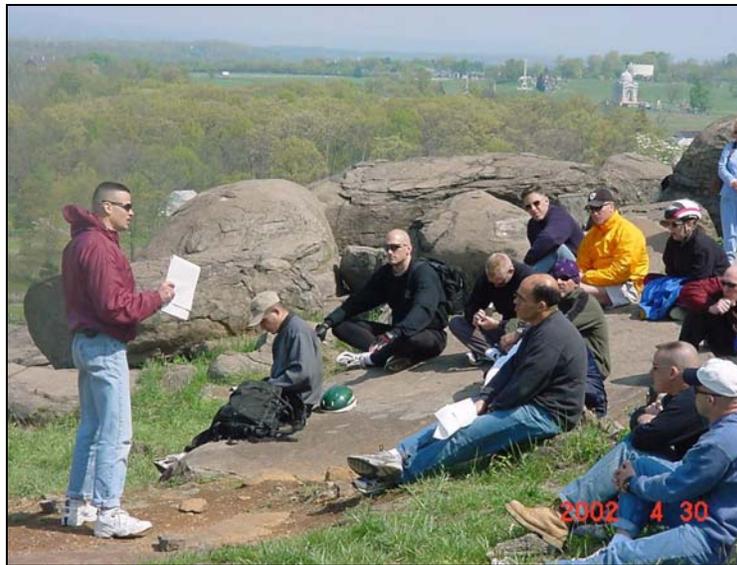
**Maj P.L. Chandler**, USMC, Division Head (703) 432-0142  
**Maj J. K. Gelerter**, USMC, CG#1 (703) 432-0133  
**Maj M. S. Cook**, USMC, CG#2 (703) 432-0148  
**Maj P. J. Nugent**, USMC, CG#2 (703) 432-0145  
**Maj S.D Griffin**, USMC, CG #2, (703) 432-0146  
**Maj B. J. Nownes**, USMC, CG#14 (703) 432-0147  
**Maj D.J. Verda**, USMC, CG #10, (703) 432-0136  
**Maj A. L. Shaw**, USMC, CG#15 (703) 432-0140

## **Command and Control Division**

**LtCol D. W. Major**, USA, CG#7 (703) 432-0132  
**Maj T. K. Simperts**, USMC, CG#4 (703) 432-0134  
**Maj S.A. Uecker**, USMC, CG#6 (703) 432-0133  
**Maj R. H. Duryea**, USMC, CG#15 (703) 432-0150  
**Maj T. J. Impellitteri**, USMC, CG#2 (703) 432-0149

## **EXPO Operations Division**

**LtCol P.G. Mack**, USMC, (703) 432-0144  
**CDR J.D. Bottelson**, USN, (703) 432-0298  
**Maj T. K. Hobbs**, USMC, CG#13 (703) 432-0129  
**Maj L.B. Gabion**, USMC, CG#3 (703) 432-0143  
**Maj B. T. Watson**, USMC, CG#14 (703) 432-0135  
**Maj G.S. Benson**, USMC, CG#12 (703) 432-0141  
**Maj J.G. Adkinson**, USMC, CG#1 (703) 432-0131  
**LT E. Kollmeyer**, USN, CG#14 (703) 432-0149



**EWS students on Little Round Top,  
Gettysburg Battlefield**



## **Enlisted Professional Military Education**



### **Mission Statement**

To develop, evaluate, inspect, and manage the Program of Instruction for professional military education curriculum within our academies and reserve component. Our focus is on teaching leadership and core competencies through resident and distance education programs to prepare students for the challenges of the operational environment.

<u><b>Reported Students</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>
<b>The Sergeants Course</b>	1245	2409	2106	1478*
<b>The Career Course</b>	971	1707	1446	1185*
<b>The Advanced Course</b>	447	961	824	660*
<u><b>Graduates</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>
<b>The Sergeants Course</b>	1121	2162	1778	1266*
<b>The Career Course</b>	930	1604	1339	1124*
<b>The Advanced Course</b>	440	938	779	634*
<u><b>Male/Female Ratio</b></u>		<u><b>2003</b></u>	<u><b>2004</b></u>	
<b>The Sergeants Course</b>		<u>2106/128</u>	<u>1478/107*</u>	
<b>The Career Course</b>		<u>1446/84</u>	<u>1185/79*</u>	
<b>The Advanced Course</b>		<u>824/39</u>	<u>660/33*</u>	

### **USMC Reserve Component, Camp Crowder, Missouri**

<u><b>Reported Students</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>
<b>Sergeants Course</b>	383	357	163	110
<b>Career Course</b>	150	156	110	*
<b>Advanced Course</b>	111	91	38	*
<u><b>Graduates</b></u>	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>
<b>Sergeants Course</b>	323	311	155	105
<b>Career Course</b>	132	151	109	*
<b>Advanced Course</b>	93	82	36	*
<u><b>Male/Female Ratio</b></u>		<u><b>2003</b></u>	<u><b>2004</b></u>	
<b>Sergeants Course</b>		<u>155 / 8</u>	<u>106 / 4</u>	
<b>Career Course</b>		<u>107 / 2</u>	*	
<b>Advanced Course</b>		<u>33 / 3</u>	*	

\* As of 15 July 2004 for FY04 classes.

**SgtMaj Michael S. Hannasch, USMC, Director, EPME, (703) 784-2105**

### **EPME Curriculum Branch**

**MSgt Brian E. Burlingame, USMC, Curriculum Developer, (703) 784-4018/19**

**MSgt Curtis D. Neal, USMC, Curriculum Developer, (703) 784-4018/19**

**MSgt Douglas E. Patton, USMC, Curriculum Developer, (703) 784-4018/19**

**GySgt Mark G. Hardy, USMC, Curriculum Developer, (703) 784-4018/19**

**PFC Everette D. Brown, USMC, Education Clerk, (703) 784-4018/19**



## **School of MAGTF Logistics**

### **Mission Statement**

The School of MAGTF Logistics (SOML) develops, coordinates, integrates, and provides logistics education programs for officer, enlisted, and civilian logisticians in order to prepare them to meet the dynamic logistics challenges of present and future operational environments.

	<u><b>2001</b></u>	<u><b>2002</b></u>	<u><b>2003</b></u>	<u><b>2004</b></u>	<u><b>2005</b></u>
<u><b>Total Students</b></u>	227	237	291	513	594*
<u><b>Male/ Female</b></u>	<u>203/24</u>	<u>214/23</u>	<u>264/27</u>	<u>487/26</u>	<u>544/50*</u>
<u><b>Courses</b></u>					
<b>Advanced Logistics Operations Course (ALOC)</b>	107	116	113	147	144*
<b>Tactical Logistics Operations Course (TLOC)</b>	120	121	178	204	288*
<b>Marine Corps Logistics Education Program (MCLEP)</b>				112	112*
<b>Logistics Support of Joint Operations</b>				40	40*
<b>Logistics and Executive Course (LOGTECH)</b>				10	10*

\* Estimated total number of students.

### **SOML Faculty**

**LtCol Stephen E. Reynolds**, USMC, Director, SOML (703) 784-5861

**Maj Mark M. Walter**, USMC, Deputy Director, ALOC (703) 784-6922

**Maj Ron Reese**, USMC, Deputy Director, TLOC (703) 784-6839



## Commanders' Program



### Mission Statement

To provide prospective commanding officers information and a course of instruction designed to enhance their performance as commanders. The course is issue focused and provides information on current USMC policies and programs, as well as addressing matters related to warfighting and readiness. It is conducted twice annually for a period of two weeks. The program includes a week long Spouses Workshop that is designed to provide the commanders' spouses information on the programs and support assets/resources available to them, as well as enhance the skills necessary to assist them in their role. The Spouses Workshop focuses on issues likely to arise in connection with command responsibilities and additionally provides information on maintaining the communication links between the command, families, community, and service providers.

	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>
<u>Total Students</u>	240	210	202	199	191	150*
<u>Specially Component</u>						
Ground Officer	133	119	120	114	120	78*
Aviation Officer	107	91	82	85	91	72*
<u>Total Spouse Attendance</u>	176	**	147	139	122	108*

\*Note: This number reflects attendees from only the first course of 2004; approximately 127 attendees are expected at the upcoming second session.

\*\*Note: Incomplete data for CY2000.

# Senior Leader Development Program



Across the Spectrum

## Senior Leader Development Program

The Senior Leader Development Program enables General Officers and Senior Executive Service personnel to continue their professional growth and better prepare them for the issues and challenges associated with current and future assignments. The diagram below illustrates the framework for educational forum at different grades.

### SLDP Framework

	Brigadier General <sup>1</sup>	Major General <sup>1</sup>	Lieutenant General <sup>1</sup>	General <sup>1</sup>
<b>Core Courses</b>	BG Select Orientation Conference (BGSOC)	Joint Flag Officer Warfighting Course (JFOWC)	Executive Off-Sites	
	GO Warfighting Program		Leadership at the Peak	
	CAPSTONE / APEX		Pinnacle	
	Executive Business Course			
Strategic Leadership Seminar (SLS) in Conjunction with GOS/EOS Sessions				
<b>Complementary</b>	Joint Force Air Component <sup>2</sup> Commander (JFACC) Course	Program For Senior Executives in National & International Security (Harvard University)		
	Combined Force Air Component <sup>2</sup> Commander (CFACC) Course	Senior Info Warfare Applications Course (SIWAC)		
	Joint Force Land Component Commander (JFLCC) Course			
	LOGTECH Executive Course			
	National Security Leadership Course (Syracuse University)			
	National Security Decision Making Seminar (Syracuse University)			
	Georgetown Leadership Seminar			
	Aspen Institute Executive Seminar			

1 – SES equivalents apply

2 - Aviation general officers will take either JFACC or CFACC as a core course.

## Senior Leader Development Program



### Senior Leader Development Program

The diagram below illustrates the courses offered to General Officers and Senior Executive Service personnel, the number of courses, possible seats and the number of seats filled during FY 2003.

Course	# of Courses Offered Between Jun 03- Current	# of Possible Seats Available	# of Seats Filled
Capstone	4	12	10
Apex	1	As desired	1
JFOWC	2	4	3
JFACC	1	3	3
CFACC	1	2	2
SIWAC	2	4	2
JFLCC	2	4	4
Executive Business Course	7	15	12
Logtech			0
NSDMS	2	5	4
NSLC	1	As desired	0
SEINS	1	2	2
Black Sea Security Program	1	3	2
Aspen Institute		As desired	0
Marshall Center Senior Executive Seminar	1	1	1
Leadership at the Peak		As desired	1
Sr Res Comp Off Crs	1	1	1
<b>Totals</b>	<b>27</b>	<b>56</b>	<b>48</b>



## **General Alfred M. Gray Marine Corps Research Center (GRC)**

### **Mission Statement**

The mission of GRC is to support the study of expeditionary and amphibious warfare throughout the Marine Corps by providing comprehensive storage, retrieval, analysis, and distribution of warfighting-related information.

The intent is to provide worldwide patrons with ready access to an extensive collection of monographs and journals, historically significant archival documents, products of current scholarly research, and operational lessons learned in order to support their professional military education and stimulate the development and implementation of concepts, doctrine, tactics, techniques, and procedures.

### **MCU Library**

	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
<b>Books</b>	135,804	141,966	144,636	141,285	143,820
<b>Journals and Serials</b>	695	700	607	472	441
<b>Microforms</b>	120,905	130,510	135,300	126,215	127,235
<b>Limited Documents</b>	543	766	1,059	1,609	977
<b>Videos</b>	163	283	695	876	907
<b>Audiotapes</b>	1,405	1,465	1,756	1,822	1,958
<b>Non-circulating items</b>	9,244	9,483	9,691	12,192	13,844

### **MCU Archives**

	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
<b>Research Collections</b>		53,805	53,974	54,104	54,166
<b>Personal Papers Collection</b>	5,125	5,185	5,241	5,323	5468
<b>Oral Histories</b>	22	27	58	64	76
<b>Visual Materials</b>	2,729	3,855	4,133	6,707	7819

### **Primary GRC Personnel**

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Phone</u></b>
Kurt A. Sanftleben, Ed.D.	Director	(703) 784-2240/2248
LtCol Barney Wick	Deputy Director	(703) 784-2240/2248
Ms. Belinda W. Kelly	Administrative Assistant	(703) 784-2240/2248
Mr. "Bud" Hilbmann	Conference Center Manager	(703) 784-2240/2248
Mr. "Satch" Bridenbaugh	AnviCom Information System Coordinator	(703) 784-4977

### **GRC Archives Personnel**

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Phone</u></b>
A. Kerry Strong	Dir, Archives Department	(703) 784-4685
J. Michael Miller	Senior Archivist	(703) 784-4538
Patricia A. Mullen	Research Archivist	(703) 784-4685
Dr. James A. Ginther, Jr.	Personal Papers Archivist	(703) 784-4538
Tony Magnotta	Head, Visual Information Repository [VIR]	(703) 784-1996
Susan N. Dillon	Archives Technician, Visual Information Repository [VIR]	(703) 432-4616

### **Primary Library Staff**

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Phone</u></b>
Ms. Carol Ramkey	Library Director	(703) 784-4762
Ms. Ellen Barber	Head, Collections Management	(703) 784-4846
Theresa Anthony	Head, Public Services	(703) 784-0459
Ms. Kimberly Adams	Lead Reference Librarian	(703) 784-4411/ 432-4527
Ms. Pat Lane	Reference Librarian	(703) 784-4411/ 432-4529
Phyllis Cassler	Reference Librarian	(703) 784-4411/ 432-4528
Faith Kanno	Head, Family Library Unit	(703) 784-4348/ 432-4532





## **Marine Corps History and Museums Division** **Washington Navy Yard, DC**

### **Mission Statement**

HD's mission is to collect artifacts and official records of permanent historic value to the Marine Corps, preserve them for future use and present the history of the Marine Corps through exhibits, publications and other programs in order to inspire Marines, educate leaders and inform the American public.

HD's mission is accomplished by three interrelated branches: History, Museums and Field History. Among other component parts, the Library was established on 2 October 1843 followed by the Historical Section on 8 September 1919. Just before World War II, the Museums Branch was authorized by CMC on 2 October 1940, followed by the Command Chronology and Oral History Programs in 1969. On 14 October 1973, HD integrated the Combat Art program with Museums Branch. 12 May 1977 was the official opening of the Marine Corps Historical Center on the Washington Navy Yard. HD merged with the Marine Corps University on 1 October 2002. A new museum, The National Museum of the Marine Corps (NMMC), planned since 1995, is a joint project of the Marine Corps Heritage Foundation and the Marine Corps. Scheduled to open in 2006, the NMMC will be the centerpiece of a multi-use heritage center welcoming Marines and international visitors to a campus of buildings and wooded parkland located just outside the Main Gate at the "Crossroads of the Marine Corps", Marine Corps Base Quantico.

HD collects and maintains printed and written documents and oral history tapes of lasting historic and sentimental value to the Marine Corps to ensure effective planning for the future through evaluation of the past. Other responsibilities are: to ensure that historical facts are presented in clear, reliable and academically reputable form; determine the eligibility of Marine Corps units for unit awards, campaign and service streamers; coordinate the efforts of the Division to preserve, collect, exhibit and exploit objects, memorabilia, art and personal papers of lasting historical and traditional value to the Marine Corps. HD has over 200 publications available written by staff civilian historians and reserve Marine field historians. A series of monographs on the Korean War is now complete with 11 volumes published over three years. A CD of the entire series is due for release in 2004. Over the years, more than 12,548 oral histories have been compiled and catalogued. The Archives Section holds over 15,000 biographical records on individual Marines and hundreds of thousands of official documents. History Branch sections fielded over 9969 separate inquiries in 2003 and hosted 1024 researchers. Artifacts, paintings, salon prints, and other items

are on loan to museums and Marine installations worldwide. The former Air-Ground Museum at Quantico is now used for temperature and humidity controlled storage for the large collection of artifacts held by HD. Museums Branch holds tens of thousands of artifacts including uniforms, medals, weapons, tanks, tracked and wheeled vehicles and aircraft.

HD sees its continued value in mission critical efforts of: maintenance of permanently valuable records in compliance with U.S. Codes; providing a resource for command decision-making; an invaluable research tool for all MCU students and as a resource for educating and training Marines.



### **Principal Staff**

\*Civilian staff in the two locations is 44. Marine staff is 20 (16 active duty / 4 reserve).

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The Marine Corps University Foundation was incorporated in the Commonwealth of Virginia on June 25, 1980 as the Marine Corps Command and Staff College Foundation. Established as a private organization, it is operated exclusively to help enhance and enrich the professional military education and leadership development of Marines. Today, the Foundation's program focus begins at the Marine Corps University at Quantico, Virginia, and extends to include support for professional military education in the Operating Forces and supporting establishments throughout the Marine Corps.

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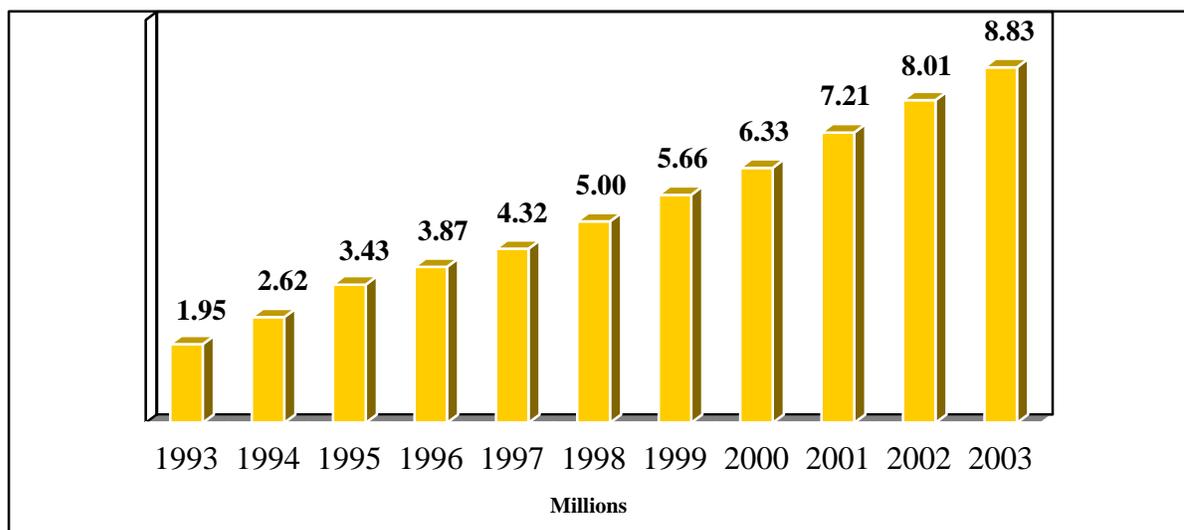
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